

Last Mile matters

86%

60%

41%

Delivery is part of the shopping experience Bought due to better delivery options

Last mile cost of total supply chain cost

Source: Accenture Consumer Survey, CaoGemini Research Center

Logistic is part of the market

Delivery options are not an option

Delivery is never free



Key Trends Impacting Last Mile Distribution







Volume Growth

Category Expansion









Urbanization

Sustainability





How we identify innovation trends?



Source: DHL Logistics Trend Radar 2018/19, download full report at dhl.com/trendradar



DHL evolution of logistics Pillars

Customer centricity



Sustainability



Technology



People



Getting closer to the customer through new business models and solutions

Becoming a zero-emissions industry

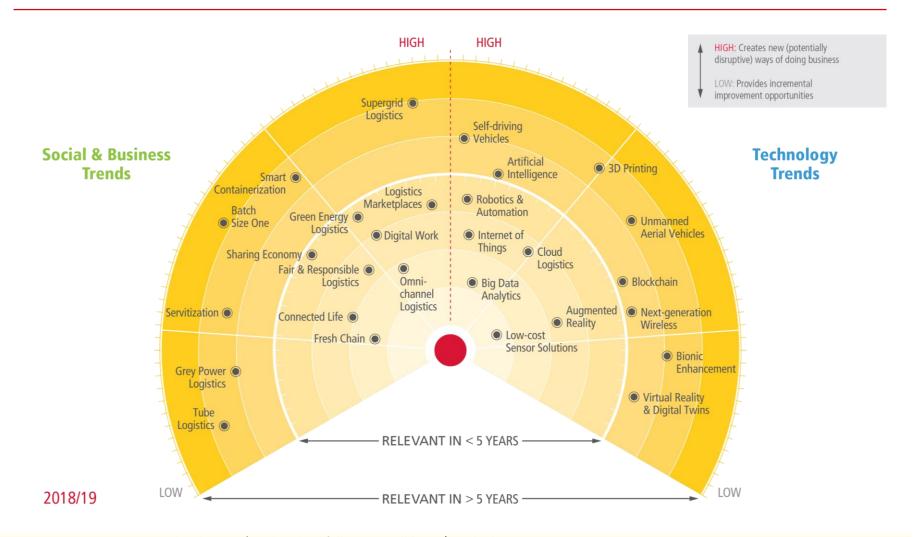
Catalyzing innovation with a costperformance tipping point

Creating the collaborative human-machine workforce of the future

Source: DHL Logistics Trend Radar 2018/19, download full report at dhl.com/trendradar



DHL TREND RESEARCH



Source: DHL Logistics Trend Radar 2018/19, download full report at dhl.com/trendradar



Examples of innovation and trend solutions adopted in DHL Logistics

SMART CONTAINERIZATION



AUGMENTED REALITY



BIG DATA ANALYTICS



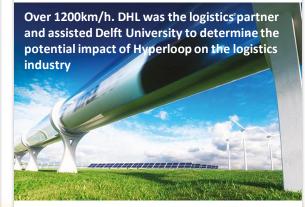
GREEN ENERGY LOGISTICS



UNMANNED AERIAL VEHICLES



TUBE LOGISTICS





KEY Takeaways

- Last mile distribution is part of the marketing mix
- Market will continue to evolve
- New technologies will drive service quality and efficiency
- Finding the right and not the best solution should be in focus
- Sustainable Logistics is not free



THANKS

